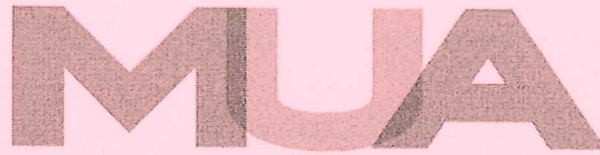


The
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UNDERGRADUATE UNIVERSITY EXAMINATIONS
SCHOOL OF MANAGEMENT AND LEADERSHIP
DEGREE OF BACHELOR OF ARTS IN DEVELOPMENT STUDIES

BDS 205/BDS 325: GOVERNANCE AND DEVELOPMENT

DATE: 3RD APRIL 2025

DURATION: 2 HOURS

MAXIMUM MARKS: 70

INSTRUCTIONS:

1. Write your registration number on the answer booklet.
2. **DO NOT** write on this question paper.
3. This paper contains **SIX (6)** questions.
4. Question **ONE** is compulsory.
5. Answer any other **THREE** questions.
6. Question **ONE** carries **25 MARKS** and the rest carry **15 MARKS** each.
7. Write all your answers in the Examination answer booklet provided.

QUESTION ONE

Read the Case Study below carefully and answer the questions that follow:

RISK GOVERNANCE FRAMEWORK

Risk governance framework, often specifically referred to as IT risk governance framework, is used to identify and handle risk when several stakeholders are involved. It is composed of 5 main steps including: pre-assessment, appraisal, characterization and evaluation, management and finally cross-cutting. Pre-assessment includes identification and framing and allows for early detection and warning. Appraisal is to assess the causes and consequences of the risk. Characterization and evaluation is when judgment is made about a risk and how to manage it. Management is deciding on and implementing risk management. Lastly, cross-cutting is a transparent communication with stakeholders. The framework is generic and adaptable so that it is capable of assessing and evaluating important risk issues. This adaptability is crucial because many risk issues are complex and ambiguous.

Examples of Risk Governance Framework

There are several different options for IT risk governance frameworks depending on the needs of the organization. A few that are commonly used include Cybersecurity Maturity Model Certification (CMMC), NIST 800 - 53 and NIST CFS, ISO 27001 and ISO 27002, AICIPA SOC 2, and EBIOS. Each of these frameworks exhibit specific pros and cons. A framework should be chosen by necessary compliance mandates and the security risks posed to the organization. An effective risk governance framework should include governance, performance and goal management, risk identification and prioritization, risk tolerances and actions, communication, and centralized control activities.

All changes have accompanying risks. With risk governance framework risks are minimized allowing for optimal benefits from changes without as many negative consequences. With the increased use of social media and technology, new vulnerabilities and risks arise creating need for protection. IT risk governance addresses all aspects of potential risk for an organization, assigns a level of risk to each, and provides roles for members of the organization. Adopting a framework can help organizations continue to grow while mitigating future risk. An effective

framework has the ability to deliver results that make a difference in organization performance; they should not just be a list of standards and rules.

IT risk governance frameworks are used to identify various kinds of risk in organizations. There are several different risk frameworks for different types of organizations, but IT risk frameworks are generally used for organizations that develop, use and evaluate IT and AI technologies. The framework creates actionable results based on the organization's desired risk level, and helps mitigate negative consequences as growth occurs.

Required:

- a) Explain five main steps of Risk governance framework. (10 Marks)
- b) Propose three examples of Risk Governance Framework. (9 Marks)
- c) Assess three attributes of an effective risk framework. (6 Marks)

QUESTION TWO

- a) Discuss any three blocks of contract management. (8 Marks)
- b) Evaluate any three functions of county government. (7 Marks)

QUESTION THREE

- a) Examine any five criteria of assessing the project. (10 Marks)
- b) Expound on the principle of participation in governance development. (5 Marks)

QUESTION FOUR

- a) Demonstrate five Socio-economic factors affecting power/ marginalization. (7 Marks)
- b) Analyze four conditions for new conception of citizenship. (8 Marks)

QUESTION FIVE

- a) Discuss the relationship between government and different sector of society. (9 Marks)
- b) Describe three pre- conditions of economic democracy. (6 Marks)

QUESTION SIX

- a) Examine the focus of good governance. (6 Marks)
- b) Explain three basic principles of good governance. (9 Marks)