



POST GRADUATE UNIVERSITY EXAMINATIONS

SCHOOL OF MANAGEMENT AND LEADERSHIP

DEGREE OF MASTER OF ARTS IN DEVELOPMENT STUDIES

MDP 515: PROJECT MONITORING AND EVALUATION

DATE: 5TH AUGUST 2024

DURATION: 3 HOURS

MAXIMUM MARKS: 60

INSTRUCTIONS:

1. Write your registration number on the answer booklet.
2. **DO NOT** write on this question paper.
3. This paper contains **FOUR (4)** questions.
4. Question **ONE** is compulsory.
5. Answer any other **TWO** questions.
6. Question **ONE** carries **30 MARKS** and the rest carry **15 MARKS** each.
7. Write all your answers in the Examination answer booklet provided

- d) Application of the standards project monitoring methods would help to identify progress towards the project performance. Explain five main methods of monitoring that Natwa Community Water can utilise **(5 Marks)**
- e) In order to monitor and control the project effectively, Natwa Community Water project team should pay attention to all the aspects of the project. Examine four inputs for controlling the project. **(4 Marks)**

QUESTION TWO

- a) Project performance can be shown by use of some indicators which in a realistic manner informs the project manager on the achievement of some set targets, objectives or goals. Discuss giving examples in each case five types of indicators for monitoring and evaluation of a system **(10 Marks)**
- b) Due to the competing nature of the community needs, most public projects are considered based on different types of the priority standards. Discuss **(5 Marks)**

QUESTION THREE

- a) Planning stage of the project clearly define the scope, deliverables, timelines and resources needed for a particular project. However, as the project is being implemented, these key aspects changes and hence they need systematic management. Assuming you have been hired to lead process of change management, explain the steps you would take **(10 Marks)**
- b) Project Evaluation requires close examination of the key aspects in order to determine the value the project has had in the intended beneficiaries. Evaluate five aspects which a project manager would consider when evaluating a project. **(5 Marks)**

QUESTION FOUR

- a) During the planning, implementation, monitoring and handing over of the project to the client, it is common to experience some conflicts between the project team and the client or consultant team. In order to satisfy all the concerned stakeholders there should be a clear laid down on the procedure and methods to use to mitigate the conflict. Evaluate five of such methods **(10 Marks)**
- b) Projects audits are one of the key processes which every donor would request for from the project manager. Examine any five reasons why audit is necessary **(5 Marks)**

